Shepherd University Board of Governors Report to the Finance and Facilities Committee November 6, 2025 Presentation Agenda Item No. 5-a

QUARTERLY FINANCIAL REPORT: 1ST QUARTER FY2026

Dr. Scott Barton, Vice President for Finance and Administration, will provide the Committee with the Quarterly Financial Report: 1st Quarter FY2026.

The 1st Quarter FY2026 financials are presented in a format that emphasizes the overall results of the fiscal year-to-date. These schedules exclude the results from the Shepherd Entrepreneurial and Research Corporation (SERC).

CASH:

\$48.32M - Increased by \$28.90M

The increase is mainly due to the special funding given to Shepherd by the State (\$30M). The adjusted cash balance is \$21.3M which is an increase of \$1.9M from 1st Quarter 2025. The difference in unrestricted cash is primarily made up of the increase in approximately \$350K in tuition revenue, an increase of \$403K in auxiliary revenue, and a \$560K decrease (cash) in operating expenses between 1st Quarter FY2025 and FY2026. Days Cash on Hand is up 27 days from last year at this time. This is due to an increase in unrestricted cash and a decrease in operating expenses year-over-year.

Unrestricted Days Cash on Hand = 106

TOTAL ASSETS:

\$171.11M - Increased by \$41.03M

The additional appropriation from the state (\$30M) accounts for most of the variance; however, capital assets have also increased by \$11.5M. The new construction and the deferred maintenance grants have helped Shepherd to invest in much-needed infrastructure projects.

TOTAL LIABILITIES:

\$41.06M - Decreased by \$4.54M

This is mostly due to a decrease in deferred revenue and long-term payables. Compensated absences are up a small amount due to the implementation of GASB 101 for FY2025 and FY2026.

TOTAL OPERATING REVENUES:

\$17.35M - Increased by \$1.63M

Comparing year-over-year, there is a small increase attributed to tuition and auxiliary revenue. The increase in tuition and fees, along with the continued strength in enrollment, has contributed to this positive change. The scholarship allowance is also down from last year, mainly from the smaller amount of state aid (WV grant).

TOTAL OPERATING EXPENSES:

\$12.04M - Decreased by \$464K

Compared to FY2025, Personnel is down year-overyear in the first quarter. The Scholarship line is returning back to FY2023 numbers due to the decrease in WV grant this year. Depreciation is up from the large amount of capital improvements, and supplies and utilities rise with usage and cost increases.

NONOPERATING REVENUES AND EXPENSES:

\$6.32M - Increased by \$105K

Contributing to this variance are small decreases in appropriations, PELL grants, and investment income.

INCREASE (DECREASE) IN NET POSITION:

\$11.63M - Increased by \$2.19M

The vast majority of this can be attributed to grant activity, increasing student revenue, and decreased operating expenses. The Educational and General (E&G) variance (non-grant related) is up by \$829K from this time last year.

SUMMARY:

The University has made significant progress on reducing the structural deficit and is finding equilibrium between revenue and expenses. The University's focus in FY2026 is on increasing revenue through diversification of sources, as well as analyzing funding and fee structures to ensure that the student and the Institution are supported now and into the future.

Q12024	Q12025	YoY	Q12026	YoY
EndingBal	EndingBal	Change	EndingBal	Change
				148.87%
4,687,542	4,998,895		6,100,806	22.04%
			-	0.00%
·	·			6.29%
				0.00%
				133.86%
24,938,331	24,779,966	-0.64%	54,804,576	121.16%
97,481	79,065	-18.89%	49,062	-37.95%
62,534	33,446	-46.51%	23,738	-29.03%
102,532,177	101,531,413	-0.98%	113,105,599	11.40%
		118.16%		-47.75%
1,601,001		-15.36%		0.35%
580,282		-67.80%		254.33%
105,846,189	105,307,890	-0.51%	116,309,089	10.45%
818 341	886 440	8 32%	1 009 041	13.83%
				53.23%
				24.99%
				37.78%
				-44.51%
				-11.20%
				-17.33%
9,434,374	11,916,810	26.31%	10,298,073	-13.58%
444.004	400,000	00.00%	74.405	00.400/
				-30.48%
				8.27%
	,		` '	-86.41%
				-100.00%
				-7.48%
				-44.11%
				-9.41%
				7.54%
				-57.75%
37,537,202	33,687,831	-10.25%	30,762,852	-8.68%
83,812,943	84,483,215	0.80%	130,052,740	53.94%
128	167	30.47%	435	1 268
	20,201,705 4,687,542	EndingBal EndingBal 20,201,705 19,414,336 4,687,542 4,998,895 - - 13,383 331,199 35,100 35,100 601 436 24,938,331 24,779,966 97,481 79,065 62,534 33,446 102,532,177 101,531,413 972,714 2,122,076 1,601,001 1,355,019 580,282 186,870 105,846,189 105,307,890 818,341 886,440 2,167,541 1,514,785 711 711 734,076 629,656 2,461,554 4,628,795 192,445 195,509 3,059,707 4,060,914 144,681 106,683 509,842 433,844 353,099 (446,801) 52,959 8,104 27,204,109 25,371,048 1,039,000 721,000 6,046,100 6,115,264	EndingBal EndingBal Change 20,201,705 19,414,336 -3.90% 4,687,542 4,998,895 6.64% - 0.00% 13,383 331,199 2374.79% 35,100 35,100 0.00% 601 436 -27.51% 24,938,331 24,779,966 -0.64% 97,481 79,065 -18.89% 62,534 33,446 -46.51% 102,532,177 101,531,413 -0.98% 972,714 2,122,076 118.16% 1,601,001 1,355,019 -15.36% 580,282 186,870 -67.80% 105,846,189 105,307,890 -0.51% 818,341 886,440 8.32% 2,167,541 1,514,785 -30.12% 711 711 0.00% 734,076 629,656 -14.22% 2,461,554 4,628,795 88.04% 192,445 195,509 1.59% 3,059,707 4,060,914 32.72%	EndingBal EndingBal Change EndingBal 20,201,705 19,414,336 -3.90% 48,315,615 4,687,542 4,998,895 6.64% 6,100,806 - -0.00% - - 35,100 35,100 0.00% 35,100 601 436 -27.51% 1,019 24,938,331 24,779,966 -0.64% 54,804,576 97,481 79,065 -18.89% 49,062 62,534 33,446 -46.51% 23,738 102,532,177 101,531,413 -0.98% 113,105,599 972,714 2,122,076 118.16% 1,108,845 1,601,001 1,355,019 -15.36% 1,359,708 580,282 186,870 -67.80% 662,136 105,846,189 105,307,890 -0.51% 116,309,089 818,341 886,440 8.32% 1,009,041 2,167,541 1,514,785 -30.12% 2,321,080 711 711 711 0.00% 889

Income Statement					
All Orgs, All Funds, All Programs					
Last Closed Month: September, 2025	2024	2025	YoY	FY2026	YoY
in Local currency	Total to Date	Total to Date	Change	Total	Change
Operating Revenues					
[+] Tuition and Fees	13,615,286	13,649,625	0.25%	14,002,273	2.58%
[+] Contracts and Grants	2,777,216	2,799,380	0.80%	3,596,949	28.49%
[+] Interest on Student Loan Receivable	676	584	-13.62%	688	17.77%
[+] Sales and Services of Educational Departments	75	15	-80.00%	1,830	0.00%
[+] Auxiliary Enterprise Revenue	6,269,596	6,242,582	-0.43%	6,645,579	6.46%
[+] Scholarship Allowances	(5,873,622)	(7,636,401)	30.01%	(7,058,224)	-7.57%
[+] Other Operating Revenues	185,084	667,140	260.45%	161,857	-75.74%
Total Operating Revenues	16,974,312	15,722,924	-7.37%	17,350,953	10.35%
Operating Expenses					
[+] Salaries and Wages	6,095,305	5,880,449	-3.52%	5,654,024	-3.85%
[+] Benefits	1,432,942	1,261,247	-11.98%	1,539,619	22.07%
[+] Supplies and Other Services	2,709,719	2,584,679	-4.61%	2,677,763	3.60%
[+] Utilities	375,375	386,897	3.07%	426,541	10.25%
[+] Scholarships and Fellowships	(2,193,756)	668,934	-130.49%	(79,353)	-111.86%
[+] Depreciation	1,459,603	1,724,109	18.12%	1,823,538	5.77%
Total Operating Expenses	9,879,188	12,506,315	26.59%	12,042,133	-3.71%
Total Operating Income (Loss)	7,095,123	3,216,610	-54.66%	5,308,820	65.04%
Nonoperating Revenues (Expenses)					
[+] State Appropriations	3,604,706	3,433,744	-4.74%	3,426,084	-0.22%
[+] Special Funding (Special Funding)	_	_	0.00%	-	0.00%
[+] Federal Nonoperating Revenues	2,282,770	2,626,443	15.06%	2,639,789	0.51%
[+] Investment Income	69,421	85,026	22.48%	215,320	153.24%
[+] Interest On Capital Asset Related Debt	(242,884)	(238,692)	-1.73%	(230,525)	-3.42%
[+] Fees Assessed by the Commission For Debt Service	(8,311)	(7,964)			-100.00%
[+] Gifts	621,359	383,699	-38.25%	267,347	-30.32%
[+] Other Nonoperating Revenues	-	(69,365)	0.00%		-100.00%
Total Nonoperating Revenues (Expenses)	6,327,062	6,212,891	-1.80%	6,318,014	1.69%
Increase (Decrease) in Net Position	13,422,185	9,429,501		11,626,834	23.30%

ast Closed Month: September, 2025	Actual	Forecast	Total Budget	
	Sep '25	Jun '25	2026	Variance
n Local currency	Sep 25	Jun 25	2020	variance
perating Revenues				
[+] Tuition and Fees	14,002,273	30,104,888	29,970,451	134,43
[+] Contracts and Grants	3,596,949	15,968,000	15,968,000	
[+] Interest on Student Loan Receivable	688	5,100	5,100	
[+] Sales and Services of Educational Departments	1,830	35,100	35,100	
[+] Auxiliary Enterprise Revenue	6,645,579	14,287,996	13,992,150	295,84
[+] Scholarship Allowances	(7,058,224)	(13,000,000)	(13,000,000)	
[+] Other Operating Revenues	161,857	455,605	455,605	
Total Operating Revenues	17,350,953	47,856,688	47,426,406	430,2
Operating Expenses				
[+] Salaries and Wages	5,654,024	23,935,370	24,825,538	(890,1
[+] Benefits	1,539,619	6,415,081	6,585,712	(170,6
[+] Supplies and Other Services	2,677,763	13,210,297	13,380,460	(170,1
[+] Utilities	426,541	2,559,248	3,252,511	(693,2
[+] Scholarships and Fellowships	(79,353)	3,429,825	3,429,825	•
[+] Depreciation	1,823,538	7,844,815	7,844,815	
Total Operating Expenses	12,042,133	57,394,635	59,318,861	(1,924,2
Total Operating Income (Loss)	5,308,820	(9,537,947)	(11,892,455)	2,354,5
Ionoperating Revenues (Expenses)				
[+] State Appropriations	3,426,084	13,704,338	13,704,338	
[+] Federal Nonoperating Revenues	2,639,789	4,600,000	4,600,000	
[+] Investment Income	215,320	861,280	792,190	69,0
[+] Interest On Capital Asset Related Debt	(230,525)	1,304,510	(1,304,510)	2,609,0
[+] Fees Assessed by the Commission For Debt Service	_	(16,500)	(16,500)	
[+] Gifts	267,347	1,069,386	1,710,870	(641,4
[+] Other Nonoperating Revenues		145,000	145,000	
Total Nonoperating Revenues (Expenses)	6,318,014	21,668,014	19,631,388	2,036,6

Grant Funded to E&G Comparison							
All Orgs, All Funds, All Programs							
Last Closed Month: September, 2025	September 2026				YoY		
in Local currency	Income Statement	Grant Funded	E&G	Income Statement	Grant Funded	E&G	Variance
Operating Revenues							
[+] Tuition and Fees	14,002,273	_	14,002,273	13,649,625	-	13,649,625	352,648
[+] Contracts and Grants	3,596,949	2,246,146	1,350,803	2,799,380	928,897	1,870,483	(519,680)
[+] Interest on Student Loan Receivable	688		688	584	-	584	104
[+] Sales and Services of Educational Departments	1,830		1,830	15	-	15	1,815
[+] Auxiliary Enterprise Revenue	6,645,579		6,645,579	6,242,582	-	6,242,582	402,998
[+] Scholarship Allowances	(7,058,224)		(7,058,224)	(7,636,401)	-	(7,636,401)	578,177
[+] Other Operating Revenues	161,857	24,806	137,051	667,140	14,395	652,746	(515,694
Total Operating Revenues	17,350,953	2,270,952	15,080,001	15,722,924	943,291	14,779,633	300,368
Operating Expenses							
[+] Salaries and Wages	5,654,024	269,135	5,384,889	5,880,449	259,465	5,620,984	(236,095
[+] Benefits	1,539,619	50,563	1,489,056	1,261,247	53,248	1,207,999	281,057
[+] Supplies and Other Services	2,677,763	284,304	2,393,459	2,584,679	277,961	2,306,718	86,741
[+] Utilities	426,541		426,541	386,897	-	386,897	39,644
[+] Scholarships and Fellowships	(79,353)	208,082	(287,435)	668,934	224,243	444,690	(732,126
[+] Depreciation	1,823,538	-	1,823,538	1,724,109	-	1,724,109	99,429
Total Operating Expenses	12,042,133	812,084	11,230,048	12,506,315	814,917	11,691,397	(461,349
Total Operating Income (Loss)	5,308,820	1,458,867	3,849,953	3,216,610	128,374	3,088,236	761,716
Nonoperating Revenues (Expenses)							
[+] State Appropriations	3,426,084	-	3,426,084	3,433,744	-	3,433,744	(7,660
[+] Federal Nonoperating Revenues	2,639,789		2,639,789	2,626,443	-	2,626,443	13,346
[+] Investment Income	215,320	9,170	206,150	85,026	19,623	65,404	140,746
[+] Interest On Capital Asset Related Debt	(230,525)		(230,525)	(238,692)	-	(238,692)	8,167
[+] Fees Assessed by the Commission For Debt Service	-		-	(7,964)	-	(7,964)	7,964
[+] Gifts	267,347	53,624	213,723	383,699	6,127	377,571	(163,849
[+] Other Nonoperating Revenues	-	-	-	(69,365)	-	(69,365)	69,365
Total Nonoperating Revenues (Expenses)	6,318,014	62,794	6,255,220	6,212,891	25,750	6,187,141	68,079
Total Net Income	11,626,834	1,521,661	10,105,173	9,429,501	154,124	9,275,377	829,795